



## Waccamaw Workforce Development Board Meeting

March 17, 2020

### **Waccamaw Workforce Development Board Meeting**



### Waccamaw Regional Council of Governments 1230 Highmarket Street Georgetown, SC 29440

Tuesday, March 17, 2020 9:30 a.m.

### AGENDA

Call to Order Verlon Wulf

- •Welcome and Introduction of Guests
- Determination of Quorum
- •\*\*Approval of November 19, 2019 Minutes and January 21, 2020 Minutes

\*\*Nomination and Election of New Board Chair Verlon Wulf

ROSS Budget Modification/WIOA Update Ayla Hemeon

Finance Report Cathy Archer

Performance Report Amy Ross

One Stop Operator Update Todd Gurley, Ross

Sherell Robinson, Ross

Other Business

Adjournment

\*\*Denotes Action Items

Contractor Program Update

### WACCAMAW WDB Board Minutes



### **Draft Minutes**

### **Waccamaw Workforce Development Board**

Waccamaw Regional Council of Governments
November 19, 2019
9:30 AM

### **Members Present**

### Members Absent

Burke	Kim	Battle	Christopher
Carter	Etta	Evans	Wallace
Edwards	David	Geathers	Rochelle
Espinal	Frank	Greene	Jason
Mitchell	Greg	Harper	Jan
Poston	Henry	Pressley	Wilhelmina
Skalican	Peg	Roberts	Andy
Smith	Sherrel		
Thompson	Lance		
Tucker	Brian		
Wulf	Verlon		

Waccamaw Regional COG Staff Present:

Cathy Archer, Rusty Gaskins, Ayla Hemeon, Kerri Kellahan, Tomas Langley, Marsha Platt, Hannah Poston, Amy Ross, Sarah Smith

Other Guests Present: Michelle Carr, SCDEW Todd Gurley, Ross Sherell Robinson, Ross

### Call to Order:

Mr. Verlon Wulf, Chairman, called the meeting to order at 9:31 a.m.

### Welcome and Introduction of Guests:

Mr. Wulf welcomed members, staff, and guests. He had Board members, staff, and guests introduce themselves.

### Determination of Quorum:

Mr. Wulf determined that there was a quorum and started the meeting.

### Approval of September 17, 2019 Minutes:

Mr. Wulf moved on to the approval of the September 2019 Minutes.

Mr. Henry Poston motioned to approve the minutes from the September 17, 2019 meeting. Ms. Kim Burke seconded the motion and it was passed unanimously by the Board.

### Approval of WDB Meeting Dates for 2020:

Mr. Wulf moved on to the approval of the 2020 Board meeting dates.

Mr. Brian Tucker motioned to approve the WDB Meeting Dates for 2020.

Ms. Peg Skalican seconded the motion and it was passed unanimously by the Board.

### • Finance Report:

Ms. Cathy Archer, WIOA Fiscal Coordinator, presented financial reports on the funding status as of September 30, 2019. NFA was on November 18 with the remainder of funds for the year. It has been signed by WRCOG Executive Director, Sarah Smith, and mailed.

An additional re-allocation was received from the excess funds the State acquires from obligated funds in different areas for the following: \$2,552 for Adult funds; \$618 for DW funds; \$3,084 for Youth funds.

The IWT grant will close out in April 2020. Ms. Archer displayed Adult, DW, and Youth funds and confirmed that they are on track, with all objectives being met.

Quarterly, SC DEW sends fund utilization rates from the local areas within the state. Ms. Archer provided PowerPoint slides of each local area's rates to compare to the Waccamaw Region. The Waccamaw Region Adult, DW, and Youth fund rates are all above the state average.

Total adults served this year is 376. Total DW served this year is 35. Total Youth participants this year is 213.

### Performance Report:

Ms. Amy Ross, Performance and Compliance Manager, presented the PY19 enrollment: 376 Adults, 35 Dislocated Workers, and 213 Youth. New enrollments: 139 Adults; 11 Dislocated Workers; 78 Youth.

Ms. Ross displayed Quarter 1 Enrollment Trends for PY 17, PY18, and PY19 for comparison.

Ms. Ross and Ms. Marsha Platt are in the process of completing PY19 Programmatic Monitoring for Ross. The final report is currently being worked on and will be completed soon. The report will highlight strengths and weaknesses for improvement.

### Contractor Program Update:

Ms. Sherell Robinson presented two workforce success stories. One from the Youth WIOA program in Kingstree and one from the Adult WIOA program in Georgetown.

### One Stop Operator Update:

Mr. Todd Gurley gave an update on what has been going on in the three One Stop Centers since the last Board meeting. Center traffic is similar in comparison with last year.

Starting November 3, 2019, the State changed how claimants can file their weekly benefits. Claimants can no longer call the 1-800 number, they will have to file online. Not all claimants have access to a computer or feel comfortable filing on their own, so there has been an increase of traffic to each of the centers since that change.

On October 1, 2019, Mr. Gurley attended a State Operators Orientation in Columbia. The purpose of the meeting was to move forward with Next Step training for staff.

On October 29, 2019, at the Conway center, there was a SLED meeting. The meeting was held to establish partnership between SCDEW and local center operations.

### • Williamsburg County Manufacturing Day Update:

Ms. Kerri Kellahan presented slides and a video about Manufacturing Day in Williamsburg County held on October 31, 2019. Manufacturing Day was a success, allowing for 290 educators to visit 2 or 3 of the 9 manufacturing sites made available as a resource to help them guide students.

### P2P 2020:

Ms. Sarah Smith presented the Pathway 2 Possibilities 2020. She asked for support from the Board.

Mr. Henry Poston motioned to approve a \$10,000 - \$25,000 grant for P2P 2020.

Ms. Etta Carter seconded the motion and it was passed unanimously by the Board.

### WIOA Update:

Ms. Hemeon presented the WIOA update. On October 8, approximately 40 Healthcare Industry leaders and 30 Public Partners launched an Industry-Driven Partnership.

The next SETA conference will be in March 2020 and will be organized by SC. The SC DEW has asked for local areas to submit workshop ideas. Being one of six local areas selected to provide a workshop

idea, the Waccamaw Region has submitted a workshop topic on SC Works' partnership with SC Department of Commerce and Georgetown County School District on the CATE Employability Initiative.

On January 13, 2020, the monitors are scheduled to stop by. Official reports will not be available for the January Board meeting, however, any feedback received will be shared.

At the January Board meeting, a new Chair will be elected. Chairman Wulf has fulfilled his term as interim Chair and his full term as Chair.

### Other Business:

Mr. Wulf asked if there was any other business to discuss.

### Adjourn:

There being no further business, Mr. Wulf asked for a motion to adjourn the meeting. The meeting adjourned at 10:50 a.m.

### Minutes

### **Waccamaw Workforce Development Board**

Waccamaw Regional Council of Governments January 21, 2020 9:30 AM

### Members Present

### Members Absent

Burke	Kim		Battle	Christopher
Carter	Etta		Edwards	David
Evans	Wallace	K/S	Espinal	Frank
Harper	Jan		Geathers	Rochelle
Mitchell	Greg		Greene	Jason
Poston	Henry		Pressley	Wilhelmina
Roberts	Andy		Skalican	Peg
Thompson	Lance		Smith	Sherrel
Tucker	Brian		Wulf	Verlon

Waccamaw Regional COG Staff Present:

Cathy Archer, Ayla Hemeon, Tomas Langley, Marsha Platt, Hannah Poston, Amy Ross, Sarah Smith

Other Guests Present:
Jared Barnes, Economic Development
Michelle Carr, SCDEW
Maya Morant, Economic Development
Sherell Robinson, Ross

### Call to Order:

Mr. Brian Tucker, Vice Chairman, called the meeting to order at 9:33 a.m.

### Welcome and Introduction of Guests:

Mr. Tucker welcomed members, staff, and guests. He had Board members, staff, and guests introduce themselves.

### Determination of Quorum:

Mr. Wulf determined that there was not yet a quorum, but started the meeting and would come back to voting matters after at least one more Board member arrived.

### • Finance Report:

Ms. Cathy Archer, WIOA Fiscal Coordinator, presented financial reports on the funding status as of November 30, 2019. \$817,000 of the current year program funds has been expended with \$1.7 million in future obligations for the remainder of the program year. Unobligated balance is approximately \$500,000. IWT grants are still being closed out. \$5,000 Marketing grant will be expended shortly.

The new IWT grant has not been released yet, it has been applied for; however, there is a hold at the State level. Ms. Archer says Ms. Ayla Hemeon will elaborate when she presents her report.

Ms. Archer confirmed that Obligations and participant cost rates are good. Work-based learning rate is at 20%.

At the end of November, 43% of the Adult, 16% of the DW, 45% of the Youth, and 33% of the SC Works budget were expended.

Mr. Archer said the Ross sent in a Budget Modification Request to transfer 29-30% of their DW program funds to the Adult program funds. DW participants are about 1 in 10. Ms. Archer reviewed the transfer and it was approved by Ms. Sarah Smith, WRCOG Executive Director. The transfer will be made and carried out for the rest of the year to expend the funds.

Total adults served this year is 424. Total DW served this year is 37. Total Youth participants this year is 237.

### • Performance Report:

Ms. Amy Ross, Performance and Compliance Manager, presented the PY19 enrollment: 424 Adults, 37 Dislocated Workers, and 237 Youth. New enrollments: 187 Adults; 13 Dislocated Workers; 102 Youth. The trend this year continues to match or increase compared with last year.

Ms. Ross displayed Quarter 1 and Quarter 2 Enrollment Trends for PY 17, PY18, and PY19 for comparison.

All performance goals have been met.

### Contractor Program Update:

Ms. Sherell Robinson mentioned an email she received from the Ross CEO, Shawn Brenner, to congratulate the Workforce Department on accomplishments in the Waccamaw region.

Internal monitoring was conducted by Ms. Marsha Platt and Ms. Ross at each center, November 4-7, 2019. Overall, the monitoring went well. A few areas of improvement were suggested in the report and staff went over the areas to improve and ways to implement the suggestions.

State monitoring took place last week at each center. There will be a staff meeting within the next few weeks to discuss the areas that need improvement according to the state monitors.

Six month employment evaluations have been completed, and Ross has decided to retain all employees who transitioned. Staff voted Khaleelah Spinner as Ross Ambassador for the Ross Ambassador program to help staff work as a team and incorporate team building activities. On February 17, there will be a Staff Appreciation day at the Georgetown center.

### One Stop Operator Update:

In Mr. Todd Gurley's absence, Ms. Hemeon gave an update on what has been going on in the three One Stop Centers since the last Board meeting. Center traffic was up in November and December, mainly UI traffic because of the change in the process customers can file their weekly UI. The State changed how claimants can file their weekly benefits. Claimants can no longer call the 1-800 number, they will have to file online. Not all claimants have access to a computer or feel comfortable filing on their own, so there has been an increase of traffic to each of the centers since that change. To help combat the extra flow in the centers, they are going to use a VET Work Study.

On January 9, 2020, Ms. Ross met with staff to ensure that they were in compliance. They went through a training, updated literature, designated a safety person at each center, and assigned an area for nursing mothers.

DSS ended their STARS program, leaving extra space in the Conway center. On January 28, 2020, DSS is co-locating one employee to the Kingstree center and one to Conway. They also hope to add a Department of Labor Rep. to the Conway center.

Ross will send someone to do site visits, including one on one with staff members.

### Internal Monitoring Update:

Ms. Marsha Platt provided the update. During November 4-8, 2019, WRCOG conducted a review of WIOA activities in each of the SC Works centers. The monitoring was programmatic, and served to verify compliance with WIOA 2014, Federal and State regulations, and local policies, processes, and procedures.

The internal monitoring was conducted by Ms. Ross and Ms. Platt. Ms. Hemeon, Ms. Smith, and Mr. Tomas Langley each participated as well. A Preliminary Summary of the monitoring findings was provided to Ms. Robinson, Ross Project Director.

35 files were reviewed in total. Detailed finding of each file reviewed was provided to Ross. 12 Career Specialists, 3 Business Service Representatives, and 2 Resource Specialists were interviewed. All staff interview responses were kept anonymous and presented within the monitoring report.

Ms. Platt stated that overall, the internal monitoring went really well for Ross and they have already started working on things that needed corrections.

### WIOA Update:

Ms. Hemeon presented the WIOA update. She reminded the Board about P2P, February 5 and 6, and the MLK parade, January 22. On February 18, Howard will hold a drug awareness/recovery event.

Currently, the state has not provided the IWT funding. The new Board chair is asking for more information. However, funding is anticipated.

### Other Business:

Mr. Tucker confirmed that there was no other business to discuss.

### Approval of November 19, 2019 Minutes:

As there was no quorum, the minutes could not be voted on and will be presented once again at the next Board meeting.

### • Nomination and Election of New Board Chair:

Without a quorum, a new Board Chair could not be nominated. Ms. Hemeon announced that she would email details about the process to each Board member at a later date.

### Adjourn:

Being no further business, the meeting was adjourned at 10:23 a.m.

### **WACCAMAW WDB**

### **Board Reports**



# **Waccamaw Regional Council of Governments Workforce Development**

# PY 2019 - Financial Reporting



WDB Meeting – March 17, 2020
Prepared by Cathy Archer carcher@wrcog.org

### Waccamaw Workforce Development Board **Ross Contract Modifications WIOA Program Year 2019**

Program	Original Budget	Budget Revision (Dec 2019)	Revised Budget	Budget Revision (Feb 2020)	Revised Budget	Budget Revision (Add'I DW)	Revised Budget
Adult	\$727,000	\$209,650	\$936,650	(\$77,827)	\$858,823	\$0	\$858,823
Dislocated Worker	714,000	(209,650)	504,350	(329,350)	175,000	60,179	235,179
Youth	820,000	0	820,000	(23,076)	796,924	0	796,924
SC Works Centers	309,800	0	309,800	(30,000)	279,800	0	279,800
Program Funds	\$2,570,800	\$0	\$2,570,800	(\$460,253)	(\$460,253) \$2,110,547	\$60,179	\$2,170,726

\*\*NOTES\*\*

Note 1: Budget revision December 2019 to transfer DW funds to Adult program

Note 2: Budget revisions February 2020 required to preserve 20% PY 19 funding for carryover to Q1 PY 20 (July - September 2020) Note 3: Budget revision to utilize additional DW funding received - can only be expended on direct costs for DW participants

# Waccamaw Workforce Development Board WIOA Program Year 2019 Funding Status as of January 31, 2020

Program Funds	PY 2019 Funds	Fund Transfers	Total Available	PY 19 Funds Expended	Future Obligations	Unobligated Balance
Adult	\$1,042,908	\$527,660	\$1,570,568	\$312,566	\$412,637	\$845,365
Dislocated Worker	1,115,499	(527,660)	587,839	345,451	125,915	116,473
Youth	1,045,439	0	1,045,439	573,975	400,945	70,519
Program Funds	\$3,203,846	0\$	\$3,203,846	\$1,231,992	\$939,497	\$1,032,357
Other Funds:						
18IWT11	81,000	0	81,000	28,848	38,097	14,055
18RRIWT15	40,163	0	40,163	33,750	6,413	0
190UT11	5,000	0	5,000	5,000	0	0
Total -Other Funds	\$126,163	\$0	\$126,163	\$67,598	\$44,510	\$14,055

Fund	% Expended (PY 18/19)	% Obligated (PY19)	Part Cost Rate	WBL %
Adult	50.8%	55.7%	43 0%	
DW	55.3%	91.3%		
Youth	66.3%	93.3%		18.6%
Target Rate	44.0%	47.0%		30.0% 20.0%

Program year for PY19 A/DW funds is 7/1/2019 – 6/30/2021 Program year for PY19 Youth funds is 4/1/2019 – 6/30/2021 Total Adult Program Funds = \$ 1,042,908 Total DW Program Funds = \$ 1,055,320 Add'I DW RR Funds = \$60,179

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## Financial Dashboard - Adult & Dislocated Worker - Program Year 2019 For Period July 1, 2019 through January 31, 2020 Waccamaw Workforce Development

	A	DULT PROGRAM	GRAM			DW PROGRAM	SAM	
		Reported Expenditures	Budget Variance	%		Reported Expenditures	Budget Variance	
Cost Category	Total Budget	YTD	(Over) / Under	YTD	Total Budget	YTD	(Over) / Under	E
Program Delivery Staff Expenses	\$ 680,940.85	\$ 348,496.03	\$ 332,444.82	51%	\$ 636,666.79	\$ 238,032.39	\$ 398,634.40	37%
Facilities Cost	1				•	•	•	
Operating Expenses	30,683.55	8,333.88	22,349.67	27%	27,270.07	4,344.50	22,925.57	16%
Other Program Costs	22,965.76	13,257.98	9,707.78	28%	18,938.14	6,210.80	12,727.34	33%
Participant Training Costs	587,888.53	308,876.82	279,011.71	53%	362,373.98	31,001.96	331,372.02	%6
Participant Supportive Services	141,986.31	139,629.35	2,356.96	%86	62,719.02	9,499.10	53,219.92	15%
Other Participant Costs	•	•			•		•	
Totals	\$1,464,465.00	\$ 818,594.06	\$ 645,870.94	26%	\$1,107,968.00	\$ 289,088.75	\$ 818,879.25	26%

	TOTAL ADULTS SERVED	KVED
Carryover	New	Total
237	220	457

	Total	37
TOTAL DW SERVED	New	13
101	Carryover	24

### Financial Dashboard - Youth - Program Year 2019 For Period July 1, 2019 through January 31, 2020 **Waccamaw Workforce Development**

Cost Category	Total Budget	Total Budget Expenditures	Budget	%
IN-SCHOOL YOUTH:		YTD	ó	YTD
Program Delivery Staff Expenses	ج	ا چ	\$	
Operating Expenses (P2P Sponsor)	15,000.00	15,000.00	•	
Participant Training	•		1	
Sub-Total ISY	\$ 15,000.00	15,000.00 \$ 15,000.00 \$	- 9	100%

Cost Category	Total Budget	Reported	Budget	%
OUT-OF-SCHOOL YOUTH:		YTD	(Over) / Under	YTD
Program Delivery Staff Expenses	\$ 601,248.81	\$ 439,246.10	\$ 162,002.71	73%
Operating Expenses	41,908.40	8,674.39	33,234.01	21%
Other Program Costs	18,308.40	13,393.34	4,915.06	%0
Participant Training	162,500.00	125,817.67	36,682.33	77%
Work Experience / Internships / OJTs / Apprenticeships	212,402.39	79,228.11	133,174.28	37%
Youth Incentives	24,000.00	8,925.00	15,075.00	37%
Participant Supportive Services	106,590.00	97,214.84	9,375.16	91%
Program Totals - OSY	\$ 1,166,958.00	\$ 772,499.45	\$ 394,458.55	%99
Totals	\$ 1,181,958.00	\$ 1,181,958.00   \$ 787,499.45   \$ 394,458.55	\$ 394,458.55	%29

TOTAL OSY SERVED	New Total	118 252
TOTAL (	Carryover	13/

- YTD PY19 98% OSY; 2% ISY
   WIOA requirement = 75% OSY
- WBL Rate PY19 = 18.16% WIOA requirement = 20%

## Financial Dashboard - SC Works - Program Year 2019 For Period July 1, 2019 through January 31, 2020 Waccamaw Workforce Development

	SC Works Centers	Centers		
Cost Category	Total Budget	Reported Expenditures YTD	Budget Variance (Over) / Under	% Expended
Program Delivery Staff Expenses	\$ 49,638.62	\$ 32,049.02	\$ 17,589.60	65%
Professional Services	238,738.00	168,665.67	70,072.33	71%
Equipment Expenses	24,569.00	1	24,569.00	%0
Advertising / Outreach Expense	22,109.00	1,697.77	20,411.23	%8
Memberships & Subscriptions	162.40		162.40	%0
Facilities Lease / Bldg Usage Fee	27,188.00	24,337.68	2,850.32	%06
Premises Expenses	71,375.00	26,222.95	45,152.05	37%
Office & Operating Supplies	18,115.00	5,631.97	12,483.03	31%
Security Services	64,620.00	44,390.68	20,229.32	%69
IT Services	54,658.00	32,783.46	21,874.54	%09
Telephones & Data	14,849.00	3,021.93	11,827.07	20%
Total	\$ 586,022.02	\$ 338,801.13	\$ 247,220.89	58%
Local Services Income (Cost-Sharing Reimbursements)	\$ 211,282.00	\$ (51,514.00)	\$ 159,768.00	%6-
NET TOTAL EXPENDITURES	\$ 374,740.02	\$ 287,287.13	\$ 87,452.89	49%

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# CCAMAN ONE REGION MOVING FORWARD TOGETHER

## **Workforce Development Board WIOA Performance Report**

March 17, 2020

Amy Ross Performance & Compliance Manager

aross@wrcog.org

# Enrollment: Program Year 2019

July 1, 2019 - February 29, 2020

Population	*Carry-over	YTD New	Total Served
Adult	237	220	457
Dislocated Worker	24	13	37
Youth	134	118	252



## New Enrollments By County: PY 2019 July 1, 2019 - February 2020

	Adults	DW	Youth
County	New	New	New
Horry	118	9	49
Georgetown	29	<b>'</b>	20
Williamsburg	35	2	19
TOTALS	220	13	118



## Monthly Enrollment As Of February 29, 2020

	YTD Feb Actual	1 219					
	Jan	31					
ADULT	Dec	21					
	Nov	27					
	Oct	40					
	Sept	20					
	Aug	49					
	July						
	Enrollments						

		SIQ	DISLOCATED WORKERS	WORKE	RS				
Enrollments	July	Aug	Sept	0ct	Nov	Dec	Jan	Feb	YTD Actual
	1	9	1	3	П	н	0	0	13

			YOUTH	TH					
Enrollments	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	YTD Actual
	26	27	6	16	11	13	10	7	119

T 91	**CUSTOMERS IN TRAINING	ŊĠ
t	ADULT	295
M	DISLOCATED WORKERS	23
	YOUTH	159

Total for PY 19	
Work Experience	34
On the Job Training	11

\*\*Had Open Training Codes in PY 19

R CO We have 2 people co-enrolled

# Center Traffic Totals

PY 2019

	al ot fic		6	15	15	15	10	7	10	ιΩ
	Total Foot Traffic	623	759	595	695	675	595	707	436	5085
	TOTAL	999	825	648	757	786	722	833	542	5779
	Other	186	29	37	37	44	29	41	32	473
	Specific Staff	114	147	86	107	84	80	91	43	764
tree	Ř	9	10	5	1	7	4	4	9	43
Kingstree	WIOA	37	116	16	122	84	82	86	20	989
7	5	141	156	149	175	228	254	260	187	1550
	Vets	22	17	5	11	13	11	10	10	66
	W	160	312	257	304	326	292	329	214	2164
		July 2019	Aug 2019	Sept 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	TOTAL PY 19
	Total Foot Traffic	829	777	625	780	836	894	981	637	6208
Georgetown	TOTAL	716	843	989	924	948	972	1085	871	7045
	Other	105	89	38	64	41	46	48	34	444
	Specific Staff	100	152	88	181	153	104	184	100	1062
	WIOA	92	234	137	170	161	143	191	110	1238
	5	241	223	569	337	439	545	495	352	2901 1238
	Vets	7	7	14	9	2	4	8	9	54
	WP	171	159	140	166	152	130	159	569	1346
		July 2019	Aug 2019	Sept 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	TOTAL PY 19
	Total Foot Traffic	1546	1441	1293	1713	1650	1937	2125	1144	12849
	TOTAL	1588	1603	1436	2059	2353	2781	2877	1505	16202
	Other	130	52	40	57	43	57	105	37	521
	WIOA DSS Specific	364	430	236	387	293	249	290	163	2412
- E	V DSS	47	37	32	33	22	9	2	6	188
Coastal	WIO/	2 115	7 318	5 229	1 291	2 217	6 216	3 277	5 83	5645 1746 188
S	IN EA	462	347	525	654	852	1146	1133	526	
	s RESEA	57	51	65	85	82	66	86	99	603
	Vets	1	40	43	55	98	83	66	69	475
	WP	413	328	997	497	758	925	873	552	4612
		July 2019	Aug 2019	Sept 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	TOTAL PY 19

Waccamaw Area Total Services:

Services: 29,026

Waccamaw Area Total Foot Traffic: 24,142

WP: Wagner Peyser Services VETS: Veteran Employment & Training Services RESA: Reemployment and Eligibility Assessment UI: Unemployment Insurance

WIOA: Workforce Innovation and Opportunity Act DSS or VR: Department of Social Services, STARS, SNAP, E&T, Vocational Rehabilitation

